

William E. Odom Papers
A Finding Aid to the Collection in the Library of Congress



Manuscript Division, Library of Congress
Washington, D.C.
2017

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Prepared by Manuscript Division staff

Finding aid encoded by Library of Congress Manuscript Division, 2009
Revised 2024 February

Collection Summary

Title: William E. Odom Papers

Inclusive Dates: 1913-2008

Bulk Dates: 1950-2008

ID No.: MSS77198

Creator: Odom, William E.

Extent: 102,250 items

Extent: 286 containers plus 10 oversize and 8 classified

Extent: 120 linear feet

Extent: 3 microfiche sheets

Extent: 20,923 digital files (5.87 GB)

Language: Collection material in English, with Russian

Location: Manuscript Division, Library of Congress, Washington, D.C.

LC Catalog record: <https://lccn.loc.gov/mm88077198>

Summary: Army officer and educator. Correspondence, memoranda, speeches and writings, logbooks, subject files, scrapbooks, printed material, family papers, photographs, and other papers pertaining to Odom's military career, particularly his service as military assistant to the assistant to the president for national security affairs, United States Army assistant chief of staff for intelligence, and director of the National Security Agency as well as his work as an authority on national security policy and the Soviet Union in the years following his retirement from the Army.

Selected Search Terms

The following terms have been used to index the description of this collection in the LC Catalog. They are grouped by name of person or organization, by subject or location, and by occupation and listed alphabetically.

People

Armstrong, Anne Legendre--Correspondence.

Brzezinski, Zbigniew, 1928-2017--Correspondence.

Brzezinski, Zbigniew, 1928-2017.

Carter, Jimmy, 1924-

Dujarric, Robert. Robert Dujarric papers. 1992-2004.

Huntington, Samuel P.

Kennan, George F. (George Frost), 1904-2005--Correspondence.

Meyer, Eugene C.--Correspondence.

Odom family.

Odom, William E.

Rowny, Edward L., 1917-2017--Correspondence.

Solzhenit's'yn, Aleksandr Isaevich, 1918-2008--Correspondence.

Solzhenit's'yn, Aleksandr Isaevich, 1918-2008.

Solzhenit's'yn, Aleksandr Isaevich, 1918-2008. Aleksandr Isaevich Solzhenit's'yn papers. 1918-1992.

Warner, John W., 1927- --Correspondence.

Wickham, John Adams, 1928- --Correspondence.

Organizations

Columbia University.

Georgetown University.

Hudson Institute.

National Security Council (U.S.)

Strategic Arms Limitation Talks II.

United States Military Academy.

United States. Army--Foreign service--Germany.

United States. Army--Foreign service--Vietnam.

United States. Army--Officers--Education.

United States. Army.

United States. Department of the Army. Office of the Assistant Chief of Staff for Intelligence.
United States. Embassy (Soviet Union)
United States. National Security Agency.
United States. Special Assistant to the President for National Security Affairs.
Yale University.

Subjects

Arms control.
Cold War.
Hijacking of aircraft.
Intelligence service--United States.
International relations--Study and teaching.
Iran Hostage Crisis, 1979-1981.
Iran-Contra Affair, 1985-1990.
Iraq War, 2003-2011.
Military intelligence--Russia.
Military intelligence--Soviet Union.
Military intelligence--United States.
National security--United States.
Strategy.
Terrorism.
War and emergency powers--United States.

Places

Afghanistan--Foreign relations--Soviet Union.
Afghanistan--History--Soviet occupation, 1979-1989.
Former Soviet republics.
Iraq--History--2003-
Middle East--Foreign relations--United States.
Russia--Armed Forces.
Russia--Politics and government--20th century.
Soviet Union--Armed Forces--Organization.
Soviet Union--Armed Forces--Personnel management.
Soviet Union--Armed Forces.
Soviet Union--Foreign relations--1975-1985.
Soviet Union--Foreign relations--United States.
Soviet Union--Politics and government.
United States--Armed Forces--Intelligence specialists.
United States--Armed Forces--Officers.
United States--Armed Forces.
United States--Defenses.
United States--Foreign relations--1977-1981.
United States--Foreign relations--Middle East.
United States--Foreign relations--Soviet Union.
United States--Military policy.
United States--Politics and government--1945-1989.
United States--Politics and government--1977-1981.
United States--Strategic aspects.

Occupations

Army officers.
Educators.

Acquisition Information

The papers of William E. Odom, army officer and educator, were given to the Library of Congress by Odom between 1988 and 2008 and by his widow, Anne Odom, between 2008 and 2010.

Processing History

Part I of the Odom Papers was arranged and described in 1991 by Audrey Walker with the assistance of Susie H. Moody and Allyson H. Jackson, with additional material incorporated into the collection in 1997. The finding aid and organization were revised in 1998 and again in 2008 by Audrey Walker and Laura J. Kells with the assistance of Susie H. Moody and Allyson H. Jackson. Additional material received between 2003 and 2010 was processed as Part II in 2017 by Laura J. Kells with the assistance of Brian McGuire, Kimberly Owens, Tammi Taylor, Chad Conrady, and Kathleen O'Neill.

Digital files were received as part of the William E. Odom Papers on a variety of storage media, each of which was assigned a unique digital ID number. Use the digital ID number to request access copies of the files associated with each media. A description of the standard processes taken on all born digital records can be found in the Processing History

Note: Born Digital Collection Material at <https://hdl.loc.gov/loc.mss/eadmss.digital>.

Transfers

Items have been transferred from the Manuscript Division to other custodial divisions of the Library. Sound and video recordings have been transferred to the Motion Picture, Broadcasting, and Recorded Sound Division. Several maps have been transferred to the Geography and Map Division. Two microfilm reels of Russian periodicals have been transferred to the European Division. All transfers are identified in these divisions as part of the William E. Odom Papers.

Copyright Status

Copyright in the unpublished writings of in these papers and in other collections of papers in the custody of the Library of Congress has been dedicated to the public.

Access and Restrictions

The papers of William E. Odom are open to research. Many collections are stored off-site and advance notice is needed to retrieve these items for research use. Access to digital content is available onsite only in the Manuscript Reading Room and requires advanced notice. Researchers are advised to contact the Manuscript Reading Room prior to visiting.

Security Classified Documents

Government regulations control the use of security classified items in this collection. Manuscript Division staff can furnish information concerning access to and use of classified material.

Microfiche

Military records in the Personal File include three microfiche received with the collection.

Preferred Citation

Researchers wishing to cite this collection should include the following information: Roman numeral designating the Part followed by a colon and container number or digital ID number, William E. Odom Papers, Manuscript Division, Library of Congress, Washington, D.C.

Biographical Note

Date	Event
1932, June 23	Born, Cookeville, Tenn.
1954	B.S., United States Military Academy, West Point, N.Y. Commissioned 2nd lieutenant, United States Army
1954-1960	Duty with troops in West Germany and United States
1962	Married Anne Weld Curtis M.A., Columbia University, New York, N.Y.
1964-1966	Member, United States military liaison mission to group of Soviet forces in Potsdam, Germany
1966-1969	Assistant professor of government, United States Military Academy, West Point, N.Y.
1970	Ph.D., Columbia University, New York, N.Y.
1970-1971	Staff member of Plans, Policy, Programs, Civil Operations and Revolutionary Development Support (CORDS), Military Assistance Command Vietnam (MACV), Vietnam
1971-1972	Visiting scholar, Research Institute on Communist Affairs, Columbia University, New York, N.Y.
1972-1974	Assistant army attaché, United States Embassy, Moscow, USSR
1974	Published <i>The Soviet Volunteers: Modernization and Bureaucracy in a Public Mass Organization</i> . Princeton, N.J.: Princeton University Press
1974-1975	Associate, Research Institute on International Change, Columbia University, New York, N.Y.
1974-1977	Associate professor, Department of Social Science, United States Military Academy, West Point, N.Y.
1975-1976	Associate member, Columbia University Seminar on Communism, Columbia University, New York, N.Y.
1975-1977	Senior research associate, Research Institute on International Change, Columbia University, New York, N.Y.
1977-1981	Military assistant to the assistant to the president for national security affairs
1981-1985	Assistant chief of staff for intelligence, United States Army
1984	Promoted to lieutenant general
1985-1988	Director, National Security Agency, Ft. Meade, Md.
1988	Director, national security studies, Hudson Institute, Indianapolis, Ind.
1989	Adjunct professor, political science, Yale University, New Haven, Conn.
1992	Published <i>On Internal War: American and Soviet Approaches to Third World Clients and Insurgents</i> . Durham, N.C.: Duke University Press Published <i>Trial After Triumph</i> . Indianapolis, Ind.: Hudson Institute
1993	Published <i>America's Military Revolution: Strategy and Structure After the Cold War</i> . Washington, D.C.: American University Press
1998	Published <i>The Collapse of the Soviet Military</i> . New Haven, Conn.: Yale University Press
2003	Published <i>Fixing Intelligence: For a More Secure America</i> . New Haven, Conn.: Yale University Press
2004	Published <i>America's Inadvertent Empire</i> with Robert Dujarric. New Haven, Conn.: Yale University Press
2008	Senior advisor, Center for Strategic and International Studies, Washington, D.C.
2008, May 30	Died, Lincoln, Vt.

Scope and Content Note

The papers of William Eldridge Odom (1932-2008) span the years 1913-2008 with the bulk of the material dating from 1950 to 2008. They focus on Odom's military career, including his service as a military advisor and an intelligence official in the Carter and Reagan administrations, and his continued work as an authority on national security policy and the Soviet Union in the years following his retirement from the Army. The papers are arranged in two parts described below. The collection is in English and Russian.

Part I

Part I of the papers spans the years 1918-1992, but primarily focus on the years between 1977 and 1988 when Odom served as military assistant to Zbigniew Brzezinski, as assistant chief of staff for intelligence of the United States Army, and as director of the National Security Agency. A small addition that included photocopies of personal documents belonging to Aleksandr Isaevich Solzhenitsyn covering the years 1918-1964 was received in 1992. The collection consists of personal and official correspondence, daily activity logs, subject files, speeches and writings, scrapbooks, photographs, and printed matter arranged in eleven series: [National Security Affairs Military Assistant](#), [Assistant Chief of Staff for Intelligence](#), [National Security Agency](#), [Hudson Institute](#), [Speeches and Writings File](#), [Miscellany](#), [Addition](#), [Formerly Classified](#), [Oversize](#), [Classified](#), and [Top Secret](#).

Odom earned a national reputation as an expert on the Soviet Union. Early in his military career he had an opportunity to observe Soviet military activities while serving as a member of the United States military liaison to Soviet forces in Potsdam, Germany. From 1966 to 1969 he taught courses in Russian history at the United States Military Academy at West Point, New York, and while serving as assistant army attaché at the United States embassy in Moscow in the early 1970s, he visited all the republics of the Union of Soviet Socialist Republics. Upon returning to the United States, he resumed his career at West Point where he taught courses in Soviet politics. His book, *The Soviet Volunteers*, was published in 1974. The only material in Part I of the Odom Papers from this phase of his career consists of a folder of official telegrams and intelligence reports that Odom had assembled in preparation for a working paper while on the faculty at West Point. Additional material can be found in Part II.

The corpus of the collection begins with Odom's appointment as [military assistant to the assistant to the president for national security affairs](#) in January 1977. The correspondence files for this period are generally personal, concerning arrangements for speeches and participation in forums and conferences. The letters reflect the respect of colleagues in the military and academic community for Odom's expertise and opinions regarding the Soviet Union. Many of the letters also emphasize Odom's continuing interest in the quality of education received by military officers. Others pertain to curricula of universities and the continual training of military officials.

Daily logs of Odom's activities and the files relating to the presidential directives on defense policy offer a significant record for a study of government policy. The logs provide insight into the operations of the White House and issues discussed at National Security Council meetings. They were maintained irregularly in 1977 but are more complete for the later years. They form an index to the problems and activities with which Odom was concerned on a daily basis. Some entries are cursory jottings; others are more expansive, containing Odom's opinions, impressions, and summaries of events. The notations record agenda for meetings of the National Security Council and the Special Coordination Committee on the Persian Gulf framework, reactions of participants, meetings with government officials and others, telephone calls, and briefings attended or delivered, including preparations for trips by the president. Issues highlighted include strategic defense policy matters, particularly those pertaining to American-Soviet relations; the hostages in Iran; presidential directives on the situation in the Persian Gulf; President Jimmy Carter's executive order on telecommunications policy; the Soviet invasion of Afghanistan; terrorism and hijackings; the Middle East; strategic arms limitations talks; and the "continuation of government" during military crises or other threats to normal government operations. The entry for the morning of 20 January 1981 describes the atmosphere and activities at the White House during the last hours of the Carter administration as staff exchanged farewells and monitored the status of the flight carrying the American hostages released from Iran.

In assessing his years at the White House, Odom viewed the series of memoranda he drafted, which culminated in several presidential directives on strategic defense policy, as responsible for turning the United States from a "de facto policy of strategic retreat in the world to a policy of strategic and regional competition with Soviet power." Copies of several of these documents pertaining to the evolution of policy change are included among the classified documents in the Odom Papers.

Odom's papers for his years as the army's [assistant chief of staff for intelligence](#) and as director of the [National Security Agency](#) also relate to matters of defense and intelligence. Many of the letters and documents concern training in intelligence-gathering methods used by the military and other government agencies. Other papers focus on the study of Soviet military personnel and organization, including the Nitze Group's analysis of Soviet views of strategic competition. Additional topics discussed in the collection are the development of a defense strategy, formulation of an arms control policy, and the structure of a modern military establishment. There are also frequent references to the writings of Samuel P. Huntington, a person Odom believed to be "unexcelled" in tough and sound reasoning on strategic relationships. As in the earlier files, the predominant subjects in the personal correspondence are conferences covering various aspects of the intelligence field and curricula for training classes. Again, the daily logs for 1981-1988 add descriptive detail and insightful commentary on each day's activity. Further explanations of Odom's views on United States and Soviet foreign policy, approaches to developments in military strategy, and the current role of intelligence in the modern army and in international affairs can be found in the articles and speeches in the [Speeches and Writings File](#).

The [Addition](#) series contains several notebooks of Odom's personal notes on policy discussions pertaining to the Persian Gulf situation at meetings of the Special Coordination Committee in 1980 and an additional notebook relating to meetings of the Policy Review Committee and National Security Council in August 1978 that resulted in Presidential Directive #41. The addition also includes a narrative depicting Odom's role in the smuggling of Aleksandr Solzhenitsyn's papers out of the Soviet Union and their subsequent return to the author, several Solzhenitsyn letters to Odom, and photocopies of Solzhenitsyn's passports, medals, and personal documents.

A [Formerly Classified](#) series contains declassified documents that had previously been part of the [Classified](#) series.

Correspondents in Part I of the Odom Papers include Anne Legendre Armstrong, Zbigniew K. Brzezinski, George Frost Kennan, Eugene C. Meyer, Edward L. Rowny, John W. Warner, and John Adams Wickham.

Part II

Part II of the Odom Papers is much larger and broader in scope. A major focus of this segment is Odom's work and activities following his retirement from the United States Army in 1988, but it also documents aspects of his earlier life and military career not covered in Part I. The papers in Part II are arranged in the following series: [Personal File](#), [Office File](#), [Speeches and Writings](#), [Subject File](#), [Photographs](#), [Classified](#), [Oversize](#), and [Digital Files](#).

The [Personal File](#) includes family and other personal correspondence, diaries, military records, and childhood memorabilia. Among the correspondence in the family papers are letters that Odom wrote to his parents chronicling his activities and thoughts for over thirty years. They detail his experience as a cadet at the United States Military Academy, West Point, N.Y., his military service in Germany and Vietnam, his graduate studies at Columbia University, and his assignment in the Soviet Union as assistant army attaché at the American Embassy in Moscow. Odom's diaries date from a later period. While they are not daily accounts, the entries offer Odom's reflections on events, issues, and the people he dealt with professionally and personally when he served as the army's chief of staff for intelligence and as the director of the National Security Agency during the Ronald Reagan administration. They also reveal his continued focus on foreign policy after he retired from the military. His personal and professional relationship with Zbigniew Brzezinski is featured throughout. Among the many topics covered in his diaries are Odom's connection to the Iran-Contra Affair, his travel to Russia and the former Soviet republics, and his public opposition to the Iraq War, 2003-2011.

The [Office File](#) is the largest series in Part II and consists of files maintained at the Hudson Institute pertaining to Odom's work as director of national security studies at this policy research organization in the period following his retirement from the military. The files also document Odom's writing projects, speaking engagements, membership on advisory boards, service on panels and working groups, contacts with members of Congress and government officials, media appearances, and work as an adjunct professor. A large alphabetical file is comprised of files on organizations, people, projects, publications, and topics, as well as correspondence files for each letter of the alphabet. Copies of newsletters prepared by a number of organizations in the 1990s provide updates on developments in Russia and the former Soviet republics. A section called "correspondence regarding books, articles, and appearances" provides reactions to Odom's criticism of the Iraq War. Correspondence files relating to Odom's teaching at Georgetown University and Yale University are filed in this series. Course lectures and other material from his work there are found in the [Subject File](#) series. Other segments of the Office File include appointment books, a chronological file of letters sent with related material, files relating to speaking engagements and related activities, and administrative travel files.

Odom's [Speeches and Writings](#) include published articles and unpublished writings, book drafts, his doctoral dissertation, speeches and remarks, interviews, and Congressional testimony relating to aspects of U.S. foreign policy and strategy, U.S. military affairs, Soviet and Russian politics, the Soviet military, and intelligence. Spanning more than forty-five years, Odoms' speeches and writings cover the Cold War, the dissolution of the Soviet Union, and the Post-Cold War era. Many of his later writings and remarks focus on his opposition to the Iraq War.

The [Subject File](#) is a compilation of files pertaining to several aspects of Odom's life and activities as well as topics of professional interest to him. Included are files documenting his education at the United States Military Academy and his graduate studies at Columbia University. Additional United States Military Academy files concern his later work as a Associate professor in the Department of Social Sciences. Items relating to Odom's teaching experience in the years after he retired from the military include class lectures for the courses that Odom taught at Yale University from 1989-2008 on Soviet politics, Russian politics, and U.S. national security policy. His lectures comment on events surrounding the dissolution of the Soviet Union that occurred during this period. Topical files made up of writings by others and research material on intelligence issues, Russia, Soviet politics, and the Soviet and Russian military, and a grouping of Russian language material dating from the 1920s to 2002 are also in the [Subject File](#). Files pertaining to a number of Odom's military duty assignments, writings that mention him, and materials from conferences he attended can also be found here.

The [Photographs](#) series is comprised of official photographs, personal snapshots, slides, and photograph albums. Many of the photographs from Odom's various military duty assignments and foreign travel complement files elsewhere in the collection. These include photographs that Odom took in Germany when assigned to the United States liaison mission to Soviet forces in Potsdam, in Vietnam while he was deployed there during the war, and in Moscow when he was assistant army attaché at the U.S. embassy. Other photos from the Soviet Union include those taken when Odom was an observer for the North Atlantic Treaty Organization of Soviet military maneuvers near Minsk. The photograph albums document official events and international visits.

The [Digital Files](#) series is comprised of files taken from disks that came with the Odom Papers. Many of them mirror the contents of the paper files. Among the material available only in digital form are Odom's diary entries for the years 2003, 2004, and 2007, and files relating to his books *Fixing Intelligence*(2003) and *America's Inadvertent Empire* (2004). The latter book was co-authored by Robert Dujarric. Dujarric's email, correspondence, memoranda, and spreadsheets document the research study that was the precursor to the book. Sets of backup folders document the range and focus of Odom's work during the last decade of his life as well as Robert Dujarric's activities at the Hudson Institute, particularly his work with Odom. While the files were created in the period 1988-2008, they include some scans of documents that date from an earlier time. These include scans of Russian language documents from the Soviet Union dating from the 1940s through the 1980s (DIGITAL ID: mss77198_031) and some of Odom's earlier articles and speeches. A grouping of email files is currently unprocessed and unavailable.

Organization of the Papers

The collection is arranged in two parts composed of nineteen series:

Part I:

- [National Security Affairs Military Assistant, 1977-1981](#)
- [Assistant Chief of Staff for Intelligence, 1932-1985](#)
- [National Security Agency, 1985-1989](#)
- [Hudson Institute, 1989-1990](#)
- [Speeches and Writings File, 1975-1987](#)
- [Miscellany, 1972-1989](#)
- [Addition, 1918-1992](#)
- [Formerly Classified, 1977-1982](#)
- [Oversize, 1985-1988](#)
- [Classified, 1972-1989](#)
- [Top Secret, 1979-1989](#)

Part II :

- [Personal File, 1913-2009](#)

- Office File, 1974-2008
- Speeches and Writings, 1962-2008
- Subject File, 1906-2008
- Photographs, 1933-2004
- Classified, 1972-1985
- Oversize, 1954-2004
- Digital Files, 1988-2008

Description of Series

Container	Series
BOX I:1-I:10	<p><u>Part I: National Security Affairs Military Assistant, 1977-1981</u></p> <p>Daily activity logs, correspondence consisting of letters received and photocopies of letters sent and attachments, telephone memoranda, and miscellaneous office files.</p> <p>Arranged by type of material and chronologically within.</p>
BOX I:11-I:25	<p><u>Part I: Assistant Chief of Staff for Intelligence, 1932-1985</u></p> <p>Correspondence consisting of letters received and photocopies of letters sent and attachments, daily activity logs, memoranda, messages and cables, and subject files.</p> <p>Divided into personal and official files and arranged alphabetically by type of material or title of subject file and chronologically within. Several of the correspondence files are in reverse chronological order as received.</p>
BOX I:25-I:27	<p><u>Part I: National Security Agency, 1985-1989</u></p> <p>Daily activity logs and personal correspondence composed of letters received and photocopies of letters sent.</p> <p>Arranged chronologically.</p>
BOX I:28	<p><u>Part I: Hudson Institute, 1989-1990</u></p> <p>Daily activity logs.</p> <p>Arranged chronologically.</p>
BOX I:28-I:30	<p><u>Part I: Speeches and Writings File, 1975-1987</u></p> <p>Articles, drafts and final copies of speeches, and related correspondence.</p> <p>Arranged chronologically.</p>
BOX I:30-I:32	<p><u>Part I: Miscellany, 1972-1989</u></p> <p>Critiques of manuscripts of others, writings by others, photographs, scrapbooks, and materials assembled for a working paper while on the faculty of the United States Military Academy.</p> <p>Arranged by type of material or subject and chronologically within.</p>
BOX I:33-I:35	<p><u>Part I: Addition, 1918-1992</u></p> <p>Appointment calendars and notebooks covering special meetings and events, 1976-80, when Odom was national security affairs military assistant, and correspondence and notes relating to Aleksandr Solzhenitsyn's papers, together with photocopies of Solzhenitsyn's certificates, passports, and medals, 1918-1992.</p> <p>Arranged by type of material and chronologically within.</p>
BOX I:36	<p><u>Part I: Formerly Classified, 1977-1982</u></p> <p>Declassified documents that had previously been part of the Classified series.</p> <p>Arranged and described according to the series and folders from which the items were removed.</p>
BOX I:OV 1-I:OV 3	<p><u>Part I: Oversize, 1985-1988</u></p> <p>Scrapbooks.</p> <p>Arranged and described according to the series, folders, and containers from which they were removed.</p>

- BOX I:CL 1-I: CL 6** **Part I: Classified, 1972-1989**
Documents containing national security information removed from files in the collection. Arranged and described according to the series and folders from which the items were removed.
- BOX I:TS 1** **Part I: Top Secret, 1979-1989**
Documents containing top secret national security information removed from classified files and housed separately. An inventory of Top Secret items is included in the box. Arranged and described according to the series and folders from which the items were removed.
- BOX II:1-II:17** **Part II: Personal File, 1913-2008**
Correspondence, diaries, family papers, appointment books and calendars, military records, memorabilia, microfiche, and other papers.
Arranged alphabetically by type of material. Therein a large group of correspondence is arranged alphabetically by name of correspondent and all other sections, including the correspondence within the family papers, is arranged chronologically.
- BOX II:17-II:159** **Part II: Office File, 1974-2008**
An alphabetical file containing correspondence, memoranda, reports, newsletters, telephone logs, and other papers; appointment books; a chronological file of letters sent, speaking engagement files containing correspondence, memoranda, notes, schedules, and drafts of speeches and testimony; and travel files containing itineraries, schedules, receipts, and other administrative material.
Arranged alphabetically by grouping or topic and therein chronologically.
- BOX II:159-II:188** **Part II: Speeches and Writings, 1962-2008**
Articles, book drafts, book reviews and blurbs, speeches and remarks, testimony, notes, interviews, and a dissertation.
Arranged alphabetically by type of material and book title and therein chronologically.
- BOX II:188-II:241** **Part II: Subject File, 1906-2008**
Articles, reports, correspondence, memoranda, conference materials, notes, academic files, teaching materials, printed matter and other papers.
Arranged alphabetically by topic or name of institution, organization, or person and therein chronologically.
- BOX II:242-II:250** **Part II: Photographs, 1933-2004**
Photographs, photograph albums, and slides.
Arranged alphabetically by job title or subject.
- BOX II:DF** **Part II: Digital Files, 1988-2008**
Correspondence, diary entries, memoranda, book files, articles and other writings, speeches, project files, teaching materials, newsletters, reports, writings by others, scanned documents, email, spreadsheets, Power Point presentations, photographs, and video files. Digital files were taken from CDs or floppy disks transferred with the paper material. Withdrawn files are from digital media removed from paper files in the course of processing.
Arranged and described according to the series in the paper files or by file type. The grouping of email files is currently unprocessed and unavailable.

BOX II:CL1

Part II: Classified, 1972-1985

Notes, reports, and other papers.

Arranged and described according to the series, folders, and containers from which the items were removed.

BOX II:OV 1-II:OV 7

Part II: Oversize, 1954-2004

Photograph albums, photographs, maps, scrapbook, and printed matter.

Arranged and described according to the series, folders, and containers from which the items were removed.

Container List

Container	Contents
BOX I:1-I:10	Part I: National Security Affairs Military Assistant, 1977-1981 Daily activity logs, correspondence consisting of letters received and photocopies of letters sent and attachments, telephone memoranda, and miscellaneous office files. Arranged by type of material and chronologically within.
BOX I:1	Biographical data, 1981, undated Chronological file Jan. 1977-Aug. 1978 (6 folders)
BOX I:2	Sept. 1978-May 1979 (6 folders)
BOX I:3	June 1979-Feb. 1980 (7 folders)
BOX I:4	Mar.-Oct. 1980 (6 folders)
BOX I:5	Nov. 1980-Mar. 1981 (4 folders) Congratulatory letters to officers, 1981 Correspondence regarding speeches, 1977-1978 Daily activity logs Card file
BOX I:6	Feb. 1977-May 1979
BOX I:7	June 1979-Jan. 1981
BOX I:8	Notebooks, July 1979-Mar. 1980 (3 folders) Inventory of office records, 1981 Miscellany, 1979 National Security Council, 1980 Promotion to brigadier general Congratulatory letters 1979 (3 folders)
BOX I:9	Lists, undated Miscellany, 1979-1980 (2 folders) Promotion party, undated Presidential directives regarding defense policy development Joint Chiefs of Staff, 1979-1981 "The Meaning of PD 59," by Samuel Huntington, undated White House papers, 1979-1982 Regulations, sensitive mail, 1979-1980 Speeches <i>See Speeches and Writings File</i>

Part I: National Security Affairs Military Assistant, 1977-1981

Container	Contents
	Telephone memoranda Jan. 1977-Dec. 1978 (4 folders)
BOX I:10	Jan. 1979-Mar. 1981 (7 folders) Travel, 1977-1981 (2 folders)
BOX I:11-I:25	Part I: Assistant Chief of Staff for Intelligence, 1932-1985 Correspondence consisting of letters received and photocopies of letters sent and attachments, daily activity logs, memoranda, messages and cables, and subject files. Divided into personal and official files and arranged alphabetically by type of material or title of subject file and chronologically within. Several of the correspondence files are in reverse chronological order as received.
BOX I:11	Official All Source Analysis System (ASAS), 1982 Arms control and United States force posture (SICEM), 1981 Atlantic Alliance, 1982 Attaché intelligence information reports (IIR's), 1982-1985 Ballistic missile defense program, 1982-1984 Caribbean region, 1983 Central America, 1983-1984 China, 1985 Chronological file Mar. 1981-Sept. 1983 (9 folders)
BOX I:12	Oct. 1983-May 1985 (7 folders) Consolidation of intelligence production, 1983 Correspondence, miscellaneous 1982
BOX I:13	1983-1985 (3 folders) EAC ADF for intelligence production, 1982-1984 East European armies and populations, reliability of, 1983 Flag notes, 1982 G-2 notes, 1984-1985 G-2 versus G-3, 1983 Germany, miscellany, 1982 Human intelligence subarchitecture (HUMINT), 1983 Intelligence and Electronic Warfare Systems Program Review (IEWSPR), 1982 Joint Chiefs of Staff reform, 1982 Lebanon, 1983 Memoranda and notes Aug. 1981-June 1984 (7 folders)

Part I: Assistant Chief of Staff for Intelligence, 1932-1985

Container	Contents
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C³I and Telecommunications at the Policy Level," C³I Seminar, Program on Information Resources Policy, Harvard University, Cambridge, Mass., 8 Sept. 1980
Notes for lecture to the National War College on the National Security Council, Washington, D.C., 2 Oct. 1980
Remarks at the Sage Session, Lincoln Laboratories, Massachusetts Institute of Technology, Lexington, Mass., 21 Oct. 1980
Remarks on civil defense policy, 4 Dec. 1980
"The Riddle of Soviet Military Spending," [Apr. 1981]
Speech, Reserve Officers Training Corps (ROTC), Ft. Riley, Kans., 9 July 1981
"Strategic Realities and Strategic Choices," National War College, Washington, D.C., 25 Aug. 1981
"Evolution of U.S. Strategic Doctrine," Woodrow Wilson Center for International Studies, Washington, D.C., 16 Sept. 1981
"The Threat to U.S. Security in the 1980's: Two Overlapping Challenges," Fifth Army Civilian Aides, 15 Oct. 1981
Review of *The New Red Legions*, by Richard Gabriel, 1981
Introduction for International Research and Exchanges Board (IREX) occasional papers, Jan. 1982
Flag Day, Vint Hill Farms, Warrenton, Va., 14 June 1982
"Notes on the Evolution of U.S. Strategic Doctrine: The Dialectics of Change," American Political Science Association, Denver, Colo., 2-5 Sept. 1982
"Choice and Change in Soviet Politics," *Problems of Communism*, May-June 1983
"Trends in the Balance of Military Power Between East and West," International Institute for Strategic Studies Conference, 8-11 Sept. 1983
"The Soviet Approach to Nuclear Weapons: A Historical Review," *Annals of the American Academy of Political Science*, Sept. 1983
"Impact of Soviet Cuban Power Projection on the Americas," Conference of American Armies, Caracas, Venezuela, 3-7 Oct. 1983
Speech to Divisional Commanders Conference, 1983
"Soviet Strategic Framework," paper presented to the Nuclear Strategy Development Group, Office of Secretary of Defense, 13 Oct. 1984
"The Implications of Active Defense of NATO for Soviet Military Strategy," European American Institute for Security Research, 26-27 Nov. 1984
"Soviet Politics: Internal Imperatives and External Dynamics," Middlebury College, Middlebury, Vt., 26 Nov. 1984
"Dilemmas and Directions in Soviet Force Development Policy," Kennan Institute for Advanced Russian Studies, Woodrow Wilson Center for International Studies, Washington, D.C., 30 Jan. 1985 (includes revisions)
"Geneva and Beyond: Military Perspective," Aspen Institute/Arms Control and Disarmament Agency Media Seminar, 10 Apr. 1985
"Implications of Active Defense of NATO for Soviet Military Strategy," European Policy Group, 13 Nov. 1985
"How Far Can Soviet Reform Go?" *Problems of Communism*, Nov.-Dec. 1987
Comments on Legvold's paper, undated
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"World Scene: Security Perspectives, U.S. Soviet Competition in the 1980's," undated

Untitled talk on organization and function of the National Security Council during the Carter administration, undated

For others at the White House

"Power Equilibrium," 12 Nov. 1979

"The Problems of the 1980's," 20 May 1980

Draft speech on the security framework for the Persian Gulf region, 7 Sept. 1980

"The Quest for Global Security: The Third Phase," 20 Oct. 1980

Notes for a speech to General Meyer's group, Fort McNair, Washington, D.C., 18 Nov. 1980

"Quest for Global Security: A Critical Challenge for Western Power," 13 Dec. 1980

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Arranged by type of material or subject and chronologically within.

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Critiques of manuscripts of others, 1981-1986

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(4 folders)

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Arranged by type of material and chronologically within.

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BOX I:CL 3	Jan. 1984-May 1985
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	East European armies and populations, reliability of, 1983
	Flag notes, 1982
	G-2 notes, 1984-1985
	Germany, miscellaneous, 1982
	Human intelligence subarchitecture (HUMINT), 1983
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	(4 folders)
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	National intelligence estimates (NIEs and SNIEs), 1981-1985
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	Special Access Program Oversight Committee, (SAPOC), 1983-1984
	[Classified title], 1984
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	Correspondence, Oct.-Dec. 1982
	White House correspondence (President's Foreign Intelligence Advisory Board/National Security Council (PFIAB/NSC), 1982-1984
	National Security Agency
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	Speeches and writings file
	By Odom
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	"Impact of Soviet Cuban Power Projection on the Americas," Conference of American Armies, Caracas, Venezuela, 3-7 Oct. 1983
	"Soviet Strategic Framework," paper presented to the Nuclear Strategy Development Group, Office of the Secretary of Defense, 13 Oct. 1984
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	Central America, 1983
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	National intelligence estimates (NIEs and SNIEs), 1983
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	Special Access Program Oversight Committee (SAPOC), 1984
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	Strategic forces issues, 1983
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	Trip reports, 1982
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	USSR
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	Assessments by Nuclear Strategy Development Group (NSDG), 1984
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	National Security Agency
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	Personal correspondence, 1985-1989
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	Speeches and writings file
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	By Odom
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	"Soviet Strategic Framework," paper presented to the Nuclear Strategy Development Group, Office of the Secretary of Defense, 13 Oct. 1984
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	Miscellany
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	Inventory of top secret documents
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	List of documents returned to the United States Army by Odom, 1989
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	Part II: Personal File, 1913-2008
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	Correspondence, diaries, family papers, appointment books and calendars, military records, memorabilia, microfiche, and other papers.
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	Arranged alphabetically by type of material. Therein a large group of correspondence is arranged alphabetically by name of correspondent and all other sections, including the correspondence within the family papers, is arranged chronologically.
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	Address book, undated
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	Appointment books and calendars
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	Bridges, W. Robert, 1964-1973
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BOX II:189	Bibliographies, 1976, 1990-1997 Bosnia, 1995 <i>See also Oversize</i> Brzezinski, Zbigniew, <i>Game Plan: A Geostrategic Framework for the Conduct of the U.S.-Soviet Contest</i> , manuscript critique, circa 1986 Business cards, 1989-2000 Carter administration, national security affairs 1977 (4 folders)
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BOX II:195	(2 folders) 1995 A Global Competition and the Deterioration of U.S.-Soviet Relations, 1977-1980" (5 folders)
BOX II:196	"The Intervention in Afghanistan and the Fall of Détente" (4 folders) Center for Strategic and International Studies, Project on Nuclear Issues, 2006-2008 (2 folders)
BOX II:197	China, 1972-1976, undated <i>See also Classified</i> Clinton, Bill, transition team, 1992 Columbia Military Academy, Columbia, Tenn., 1949-1950, 1994-2000 (3 folders) Columbia University, New York, N.Y. Correspondence, 1966-1975 Miscellany, 1961-1979 New York Arms Control Seminar, 1976 Notebooks, 1961-1967 (3 folders)
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BOX II:205	"Military Leadership Workshop on U.S. Interrogation and Detention Policies in the 'Global War on Terror'," Washington, D.C., 2005 "Military Planning for European Theatre Conflict During the Cold War," oral history roundtable, Stockholm, Sweden, 2006 Miscellaneous topics, 1964-2006 (2 folders) National Security Agency, 1985-1987, 2000 (1 folder)
BOX II:206	(2 folders) National security and foreign policy issues, 1947-2007 (5 folders)
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BOX II:209	"Poland 1980-1982: Internal Crisis, International Dimensions" conference, Jachranka-Warsaw, Poland, 1997 (3 folders) Politics, theory, and related topics, 1964-2006 (3 folders)
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	World War II, 1941-1948, circa 1993, undated (2 folders)
	Writings about Odom 1945-1954, 1976-1990 (4 folders)
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Part II: Digital Files, 1988-2008

Correspondence, diary entries, memoranda, book files, articles and other writings, speeches, project files, teaching materials, newsletters, reports, writings by others, scanned documents, email, spreadsheets, Power Point presentations, photographs, and video files. Digital files were taken from CDs or floppy disks transferred with the paper material. Withdrawn files are from digital media removed from paper files in the course of processing.
Arranged and described according to the series in the paper files or by file type. The grouping of email files is currently unprocessed and unavailable.

BOX II:DF

General

Backup folders

Dujarric, Robert, 1992-2004

Files copied from Hudson Institute computer relating to his activities while at the Hudson Institute, particularly his work with Odom that includes research and writing on the project that resulted in the book *America's Inadvertant Empire*. Contains correspondence, email, writings, and spreadsheets.

Digital ID: mss77198_107_006

Odom, William, 1998-2008

Files copied from Hudson Institute computers relating to Odom's activities and concerns in the last ten years of his life.

Digital ID: mss77198_81_035

Email files (Unprocessed and unavailable)

Digital ID: mss77198_81_033

Digital ID: mss77198_107_006

Personal File

Diaries, 1999-2007

Digital ID: mss77198_81_035

Family Papers

Correspondence, 1997, 2006

Digital ID: mss77198_81_035

Odom, Anne Curtis, 2006

Digital ID: mss77198_81_035

Odom, Mark, Iraq War, 2000s

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Alphabetical file

American Science and Engineering, Inc., 1998-2008

Digital ID: mss77198_81_035

Army, 1991, 2001

Digital ID: mss77198_81_014

Digital ID: mss77198_107_170
Balkans, 2001
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Brazil project, 1993
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Defense Department Office of Assistant Secretary of Defense International Security
Affairs, study on security in Central Asia and the Transcaucasus, 1995
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Defense Nuclear Agency, 1988-1991
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Status reports, 1989-1994
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Monitor, newsletter
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Reports on Balkans, Causasus, Central Asia, and Chechnya, circa 1995-2008

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Open Media Research Institute, *OMRI Daily Digest* newsletter, 1996-1997
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Radio Free Europe/Radio Liberty newsletters
Reports on Balkans, Caucasus, Central Asia, and Russia, circa 1995-2008
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Russian chronology, 2002

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Digital ID: mss77198_81_015

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Soviet military, 1990

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Letters of recommendation, 1990-2008

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Speeches and Writings

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Withdrawn files are from storage media removed from paper files in the course of processing. A cross reference to the original location in the paper files is provided for each file. Request files using the Digital ID.

Office File

"The Bushes Did 9-11" and related material, images and video files, 2005 (Container II:18, "Abnormal missives")

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Central Asia paper, 1994 (Container II:35, CNA Corp., Center for Naval Analyses)

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Hudson Institute staff biographies, 1990-1991 (Container II:57, Staff biographies)

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"Road Map for National Security Addendum on Structure and Process Analyses, Vol. I-VII," 2001 (Container II:112, United States Commission on National Security/21st Century)

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Speeches and Writings

Articles and other writings

"Smashing the Icon: The Soviet Military and Society Today," 1990 (Container II:163, 1990)

Digital ID: mss77198_130_012

"Russia versus the Soviet Union," 1990 (Container II:164, 1990)

Digital ID: mss77198_130_014

"The Gorbachev Revolution in Military Doctrine," 1990 (Container II:164, 1990)

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"Thoughts on the Future of the Soviet Military," 1991 (Container II:165, 1991)

Digital ID: mss77198_130_015

"Old and new concepts for Analyzing Soviet Politics," 1992 (Container II:166, 1992)

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"America's Defense Problems for the 1990s," 1992 (Container II:166, 1992)

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"Military Intervention," 2000 (Container II:170, 2000)

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America's Military Revolution: Strategy and Structure After the Cold War drafts, Aug. and Oct. 1992 (Container II:173, *America's Military Revolution*)

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On Internal War: American and Soviet Approaches to Third World Clients and Insurgents draft, March 1991 (Container II:174, *On Internal War*)

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Trial After Triumph: East Asia After the Cold War drafts, 1992 (Container II:175, *Trial After Triumph*)

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BOX II:OV 1-II:OV 7	Part II: Oversize, 1954-2004 Photograph albums, photographs, maps, scrapbook, and printed matter. Arranged and described according to the series, folders, and containers from which the items were removed.
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